Hundreds of millions of taxpayer dollars are spent to incarcerate people from Baltimore City. The same communities that account for $5 million or more in taxpayer spending on incarceration also experience higher unemployment, greater reliance on public assistance, higher rates of school absence, higher rates of vacant and abandoned housing, and more substance addiction challenges than the city as a whole. These high incarceration communities also experience lower life expectancy, lower rates of educational attainment, and lower incomes than other parts of Baltimore.

*The Right Investment?*: Corrections spending in Baltimore City calls on Baltimore and Maryland policymakers to spend less on incarceration by adopting wholesale sentencing and criminal justice policy reform, refrain from spending more on prison or jail beds, and collect and use data to make informed and cost-effective policy choices. Changes in sentencing, policy, and practice would reduce the use of incarceration in Maryland by significant amounts, such that millions of dollars could be refocused on the Baltimore City communities most in need of investments in work, education, housing, and behavioral and physical health.

The Justice Policy Institute and the Greater Baltimore Grassroots Criminal Justice Network work with a number of organizations, many listed below, to serve and support people from Baltimore to help them succeed outside the corrections system. In addition to helping people succeed, these organizations work to advance smart and safe criminal justice reforms in Maryland and Baltimore City. Investments in organizations like these would mean that more residents of Baltimore City will be on a path to succeed, making Baltimore a safer, healthier place overall.
Alternative Directions, Inc.

Alternative Directions, Inc. is dedicated to helping prisoners, ex-prisoners and others in need become independent, responsible citizens through civil legal assistance and reentry services. ADI’s Civil Legal Assistance Programs help clients represent themselves in uncontested civil legal matters. ADI works in several women’s prisons to provide soon-to-be-released, incarcerated women with knowledge of the housing, job, physical and mental health care and substance abuse treatment programs available in the community. They also provide a residential, 28-day substance abuse program with six months of after-care treatment to women on parole. The participants also have the opportunity to partake in GED, parenting, and stress management classes. Their Positive Directions Program provides incarcerated men and women between the age of 22 and 28 with reentry case management during and post-incarceration. In 2011, Alternative Directions closed 3,443 cases, held 108 prison workshops, assisted 15 youth in obtaining their GED and graduated 25 out of the 30 women who participated in their program. (www.alternativedirectionsinc.org)

American Rescue Workers

American Rescue Workers works to set men free from the bondage of addiction, homelessness and hopelessness. They provide a soup kitchen on Thursday and Sunday evenings and Sunday mornings. Their Convalescent Care Program provides medically fragile homeless men with 24 hour care as they recover from surgeries, major illnesses and trauma. A 12-step program is available to men who seek to rid themselves of addiction and homelessness. In 2012 the organization provided a total of 64,015 meals (an average of 175 meals per day) and 24,676 beds (about 68 people per night). (www.americanrescueworkers.org/index.php)

Baltimore City One Stop Shop Center

Baltimore City One-Stop Job Center is a partnership with local workforce development agencies providing employment and training services to job seekers and businesses. Clients are provided with information on how to access employment and training opportunities, fax machines, copiers, computers, internet and phones for their job search. The Maryland Workforce Exchange allows job seekers to create multiple resumes to apply for posted jobs, research in demand careers, and find occupational training that meets their needs. Staff is available daily for one on one orientation. (http://www.dllr.state.md.us/county/bacity/)
Caroline Center

Caroline Center educates unemployed and underemployed women in Baltimore for careers with potential for advancement. Their tuition-free classes include: CNA/GNA and pharmacy technician skills, financial management, customer service and professionalism, communication and conflict resolution, and employment readiness. All applicants must be Baltimore City residents, 20 to 55 years old, have a HS Diploma or GED and be drug and alcohol-free. In 2013, out of the 161 women who enrolled, 115 graduated and 88 were employed, with a 71 percent graduation rate. Caroline Center has served 1,844 women since 1996. ([www.caroline-center.org](http://www.caroline-center.org))

Center for Urban Families

Center for Urban Families addresses poverty, unemployment, father-absence and family disintegration. They provide services to low-income fathers who wish to accept the financial and emotional responsibilities of fatherhood. Employment training, placement, retention and career advancement services are available to low-income men and women. Case management services include connecting clients to housing, mental and physical health, child care, transportation, life skills and education programs. Since 1999, CFUF has helped over 27,000 vulnerable Baltimore residents achieve stable employment, housing and family structures. Today, they have grown to serve more than 1,500 men and women a year, placing nearly 3,000 into permanent, stable employment. ([www.cfuf.org](http://www.cfuf.org))

Christopher Place Employment Academy

Christopher Place Employment Academy is a residential employment program for formerly homeless men. Participants receive training in life skills, behavioral modification, reading and math skills, GED preparation, addiction recovery, computers, healthy relationships, parenting, leadership, occupation researching skills, and career development training. Christopher Place men are introduced to various employers through job fairs, internet programs, and other employment services. Financial responsibility is expected and residents are required to save 90 percent of all their income. Eighty-one percent of the men who begin the Christopher Place Academy become job ready, 100 percent of the Christopher Place men who become job ready get employed, and 69 percent of the Christopher Place participants who become employed retain their jobs for more than a year. Since 2007, the organization has placed 310 men into jobs paying an average hourly wage of $10.07. ([www.catholiccharities-md.org/our-daily-bread/christopher-place/](http://www.catholiccharities-md.org/our-daily-bread/christopher-place/))
Civic Works

Civic Works strengthens Baltimore’s communities through education, skills development and community service. Students have tutors and mentors. In addition, job training programs prepare clients for healthcare and green jobs, and job readiness and life skills programs prepare participants to secure and maintain employment. Since 1993, Civic Works has rehabilitated 58 homes, placed 548 participants in healthcare and green jobs, repaired 242 homes, tutored and mentored 39,882 students and had 162 participants earn their GEDs. ([http://civicworks.com/](http://civicworks.com/))

Clean Slate America, Inc.

Clean Slate America, Inc. works in the Baltimore community to strengthen individuals, families and communities by providing direct services and augmenting the services of agencies whose programs promote life skills, parenting skills, responsible decision-making, life changing motivational instruction, economic self-sufficiency and behavior modification. Clients include marginalized populations in general and ex-offenders, single parents, the unskilled, unemployed and underemployed in particular, with the intention of providing stability to families and therefore communities. ([www.re-entryguy.com](http://www.re-entryguy.com))

The Community Conferencing Center

The Community Conferencing Center strives to provide community-based processes for people to transform their conflicts into cooperation, take collective and personal responsibility for action, and improve their quality of life. The Center offers services for schools, law enforcement, individuals returning from prison or military service, juvenile justice and neighborhoods. Their reentry services facilitate a discussion among everyone affected by the justice system to provide an opportunity for learning, healing and moving forward. A study by the Maryland Department of Juvenile Services showed that young people who committed an offense who participated in Community Conferences re-offend 60 percent less than a comparable sample of young people who went through the juvenile justice system. In the FY 13, there were 1,203 participants, 273 of those participants were youth and 95 percent community conferences ended in agreement. ([www.communityconferencing.org/](http://www.communityconferencing.org/))
F.A.C.E.

F.A.C.E. is a group of people who have come together to support one another and reach out to others who have experienced conditions of substance abuse and/or incarceration. They offer life skill training, spiritual support, residential referrals, substance abuse treatment referrals, 12-step programs, Re-Entry Prison Ministry, education referrals and assistance and employment training referrals to help formerly incarcerated people reenter their communities as effective, productive members of society. (www.facebaltimore.org/)

First Step

First Step serves children, adolescents, adults and families who require education, prevention and treatment services for behavioral, emotional and substance abuse problems. They provide counseling and treatment for substance abuse and mental health. First Step also works with children, adolescents and families to address issues around parenting, truancy and delinquent behavior. First Step offers a Youth Employment and Training Program where participants prepare to take the GED exam, learn job search skills, and are assisted with job placement and follow-up. (www.firststepmd.com/)

Health Care for the Homeless

Health Care for the Homeless works to prevent and end homelessness for vulnerable individuals and families by providing quality, integrated health care and promoting access to affordable housing and sustainable incomes. In Baltimore, HCH delivers medical care, mental health services, social work and case management, addiction treatment, dental care, vision assistance, supportive housing, and access to education and employment for thousands of City residents. The HCH Convalescent Care Program provides 24-hour shelter, routine nursing assessment, case management, and recuperative care for individuals with medical conditions not severe enough for hospitalization. In 2013, HCH served 7,050 clients with 78,157 client visits. (www.hchmd.org/)
Jericho

Jericho is a one-year reentry program serving up to 250 formerly-incarcerated men per year. Clients attend a two-week Employment Readiness Training session that helps prepare them for employment by providing job development skills training, skills and needs assessments, education evaluations, and interpersonal skill development. Upon completion of the two-week program, clients work with their case managers to identify and apply for work. Potential clients must be age 18 to 65. Jericho’s one-year recidivism rate is 11.6 percent. (www.ecsm.org/programs/jericho.php)

Jobs, Housing & Recovery, INC

Jobs, Housing & Recovery, INC provides clients with the tools and life skills they need to turn their backs on substance abuse and move forward in recovery. They provide two residential programs: the Carrington House and the Lighthouse Community. The Carrington House services include individual and group counseling, access to GED classes and vocational training, jobs placement, relapse prevention classes, recovery and life skills workshops. Clients entering Carrington House must be homeless, challenged with substance abuse and transitioning from a drug treatment center detox or 28-day treatment program. The Lighthouse Community offers men coming out of Carrington House and other transitional recovery programs an independent living environment where their recovery efforts continue to be supported. Men may stay in the program for up to 5 years and are expected to maintain employment, pay 30 percent of their income for rent, and save some of their earnings to provide for their future. In 2013, 41 men successfully completed JHR’s programs. (www.jhrbaltimore.org/index.htm)

Living Classrooms Foundation

Living Classrooms Foundation strengthens communities and inspires young people to achieve their potential through hands-on education and job training. They apply their "learning by doing" approach in programs such as their charter middle school, after-school, and supplemental educational programs. They also work to eliminate barriers to success for young adults and families through community development, workforce preparation, and life skills training. One hundred percent of Fresh Start program participants in Baltimore and Washington, DC were employed upon graduation and 81 percent retained employment after three years. The recidivism rate of formerly incarcerated people who participated in Project SERVE has remained 4 percent over the last three years. Living Classrooms Foundation provides services to low-income communities in Washington, D.C., Virginia and Maryland. (www.livingclassrooms.org)
Marian House

Marian House is a holistic, healing community for women and their children who are in need of housing and support services. They offer transitional and permanent housing for homeless women and their children located in the Better Waverly neighborhood of Baltimore City. Support service programs they provide include counseling and case management, addiction treatment, educational advancement, employment assistance, life skills training, and family reunification. Of the 33 women who successfully exited the transitional housing program in FY13, 73 percent were employed and 83 percent increased their income. (www.marianhouse.org)

Martha’s Place

Martha’s Place is a recovery program for women overcoming drug addiction and homelessness. Martha’s Place offers both six-month transitional housing as well as long-term Single Room Occupancy housing. The program provides a structured recovery program to help clients maintain sobriety and develop life-skills vital for independent living. Martha’s Place has operated its six-month transitional phase with a successful recovery rate of nearly 50 percent since opening in 2000 and its long-term Single Room Occupancy housing with a successful recovery rate of 75 percent since opening in 2005. (www.marthasplace.org/)

Maryland New Directions

Maryland New Directions’ mission is to provide no-cost comprehensive career counseling, employment assistance, and post-employment support to people who are in life and career transition. Their clients attend workshops to learn to think like an employer, identify skills, set goals, search for jobs online, write resumes and practice interviewing. Maryland New Directions also provides computer literacy classes. In FY 2013, 175 out of the 195 clients who completed the Career Focus program obtained employment, earning an average hourly wage of $11.62. Maryland New Directions serves low-income Baltimore City residents who are 21-60 years old. (www.mdnewdirections.org/)
Maryland Restorative Justice Initiative

Maryland Restorative Justice Initiative (MRJI) provides supports and services to people returning to the community after very long prison sentences and their families. Services include peer-to-peer mentoring, life skills training, among other services designed to help people transition after a long incarceration. Most recently, MRJI has provided critical assistance to people released from prison as a result of Unger v. State, in which a Maryland court decided that 200 people were entitled to new trials because their original trial was found to be unfair. MRJI also advocates for criminal justice reform in the state of Maryland, especially related to parole. (www.mandalaenterprise.org/phase_i)

Nehemiah House

Nehemiah House provides temporary but necessary shelter, food, clothing and physical care for homeless men. They also provide programs which will help men eliminate their homeless situation by making them responsible to themselves and their families while becoming useful members of the community and society. Clients are involved in individual life plan counseling, intensive outpatient substance abuse programs, life skills training, and assistance with finding employment. Nehemiah House has a specialized Veterans’ Unit and Substance Abuse Unit. There are 49 beds available and clients can stay up to 4 months. (www.ministriesofcompassion.com/nehemiah_house.html/Welcome.html)

Paul's Place

Paul's Place is a catalyst and leader for change, improving the quality of life in the Washington Village/Pigtown neighborhood and the surrounding Southwest Baltimore communities. Paul's Place provides basic needs services, education and job readiness programs, health and wellness programs and after-school programs. They serve a hearty, nutritious meal five days a week for anyone in need. An emergency utility assistance program is available to residents of the 21223 and 21230 zip codes. Over 100 evictions and over 140 utility cut-offs were prevented in FY10. Nurses from the University Of Maryland School Of Nursing offer basic health screenings and health counseling for uninsured and homeless community members. (www.paulsplaceoutreach.org/)
People Encouraging People

People Encouraging People is a non-profit behavioral healthcare corporation dedicated to providing life-transforming rehabilitation and support services to people in Baltimore who are disabled or disadvantaged. They provide a range of services including clinical, case management, psychiatric rehabilitation, vocational and housing services. PEP services are values-based and designed specifically for each individual’s challenges. (www.peponline.org)

Power Inside

Power Inside serves women impacted by incarceration, street life and abuse. They offer direct client services, leadership development and public education to help women build self-sufficiency, heal from violence, and avoid future criminal justice contact. They conduct street outreach and offer peer counseling, hygiene supplies, transportation, and crisis intervention for marginalized women, particularly women and girls who trade sex for basic survival. Women are offered a safe and nonjudgmental space to access support at Power Inside’s Harm Reduction Drop-In Center. Power Inside offers support groups, workshops and case management to women in jail, prison and the community. (http://powerinside.org/)

St. Ambrose Housing Aid Center Inc.

The mission of St. Ambrose Housing Aid Center Inc. is to create and maintain equal housing opportunities for low- and moderate-income people, primarily in Baltimore City, and to encourage and support strong and diverse neighborhoods. They provide numerous programs including home ownership, home-sharing, rental services, housing development, foreclosure prevention and legal services. St. Ambrose Housing Aid Center Inc. helps approximately 3,000 low and moderate income families each year. (www.stambros.org)
St. Vincent de Paul of Baltimore

St. Vincent de Paul of Baltimore is an independent non-profit organization whose mission is to ensure those impacted by poverty have the skills and resources to achieve their full potential. Through 13 programs, St. Vincent de Paul of Baltimore provides core services including: food, clothing, emergency shelter, transitional housing, emergency financial assistance, homeless outreach, job skills training, career counseling and child and youth services. Two initiatives in Baltimore City, Beans and Bread and Frederick Ozanam House, provide supportive services and transitional housing, respectively. In 2012, they provided close to $1 million in vital assistance to their clients. ([www.vincentbaltimore.org/index.html](http://www.vincentbaltimore.org/index.html))

Second Chance

The Second Chance mission is to retrain and create employment for displaced and unemployed workers in deconstruction methods; reclaim building material to reduce demolition debris overloading landfills; and renew materials to preserve the region’s rich architectural heritage. As a result, Second Chance provides jobs and a green collar workforce, protects the natural environment, and preserves our architectural heritage. Second Chance trains and hires unemployed individuals in deconstruction, salvage, warehousing, retail, operations, and customer service. Second Chance works with local and regional architects, builders, developers, and property owners to identify residential and commercial buildings entering the demolition phase and remove all reusable elements through deconstruction for waste diversion and resale to consumers. As of September 2014, Second Chance has created 117,180 labor hours, saved $2,499,561 consumer dollars and diverted 8,592,642 pounds of trash from landfills. ([www.secondchanceinc.org](http://www.secondchanceinc.org))

Volunteers of America Chesapeake

Volunteers of America Chesapeake, Inc. is a faith-based, non-profit organization whose mission is to inspire self-reliance, dignity and hope through health and human services. They help thousands of people each year throughout Maryland, Virginia and the District of Columbia. They provide 31 programs serving the homeless, individuals with mental illness or intellectual disabilities, those in need of affordable housing or supportive services, those recovering from substance addictions and those involved in community corrections.

Located in Baltimore, Maryland, Volunteers of America Chesapeake’s Paca House is a permanent housing initiative that provides support services for low income men and women who were homeless or facing homelessness. The Paca House has 106 available, single-room apartments. Additional support services are available to people who are mentally challenged. ([www.voachesapeake.org](http://www.voachesapeake.org))
The YWCA provides housing and services to meet the needs of at-risk women and children in Baltimore City, Baltimore County, northern Anne Arundel County, and Harford County. They have three supportive housing programs, which altogether serve 120 homeless women and children annually. The YWCA operates 11 affordable preschool and childcare programs and serves nearly 450 children each year, mostly from low-income families. Clients have access to job readiness training and mentoring support in order to obtain employment or enhance advancement opportunities. Younger residents receive academic and emotional support, including tutoring, mentoring and afterschool programs. (www.ywcagreaterbaltimore.org)