

¹ American Community Survey, “Total Population, 2013 ACS 1-year estimates,” accessed October 8, 2014.

http://factfinder2.census.gov/faces/nav/jsf/pages/download_center.xhtml#none

² Melissa Sickmund, T.J. Sladky, W. Kang, and C. Puzzanchera, *Easy Access to the Census of Juveniles in Residential Placement* (Office of Juvenile Justice and Delinquency Prevention, 2011). www.ojjdp.gov/ojstatbb/ezacjrp/.

³ Thomas Loughran, Edward P. Mulvey, Carol A. Schubert, Jeffrey Fagan, Sandra H. Losoya, and Alex R. Piquero, “Estimating a Dose-Response Relationship between Length of Stay and Future Recidivism in Serious Juvenile Offenders,” *Criminology* 47, no. 3 (2009): 699-740. www.ncbi.nlm.nih.gov/pmc/articles/PMC2801446/. Opining about the research, Thomas Loughrin said, “The more [time] we gave them, it didn’t make any difference, there was no effect” on recidivism, he reported, though cautioning that the bulk of the kids in the study served between three and 13 months. “There’s a lot of competing theories [about] why that is,” he said, and thinks no answer is definitive. It could have to do with youth psychological development, he ventured, or low-risk kids mixing with high recidivism-risk kids in the same detention center. See <http://jjie.org/study-youth-offenses-sentences-predict-little-about-recidivism/>.

⁴ In some cases, the annual cost was calculated with the per diem or the per diem was calculated with the annual cost.

⁵ In fiscal year July 1, 2013 to June 30, 2014, the Office of Juvenile Justice spent \$127.84 per day per youth. Elizabeth Touchet-Morgan, Deputy Assistant Secretary, Office of Juvenile Justice, email message to author, August 22, 2014.

⁶ The average cost per day in 2013-2014 for detention is \$328.94. Florida’s Department of Juvenile Justice also provided the costs for non-secure residential, which was \$130.66 per day or \$47,691 per year and secure residential was \$151.80 per day or \$55,407 per year. Heather DiGiacomo, Communications Director, Florida Department of Juvenile Justice, email message to author, August 14, 2014.

⁷ In FY2013, the average cost per day per youth for state-operated residential facilities is \$159. Contract programs are \$146 per day per youth, group homes are \$93 per day, and a self-contained program for youth with special needs is \$220 per day. Allen L. Peaton, Special Assistant to the Executive Director, Alabama Department of Youth Services, email message to the author, October 10, 2014.

⁸ \$207.43 is the average cost calculated from FY 2012 per diem rates of the juvenile facilities: Brady Academy was \$196.32, Youth Challenge Center was \$199.94, and QUEST/EXCEL was \$226.04.

South Dakota Department of Corrections, *SD SOC Annual Report Fiscal Year 2012* (Pierre, SD: South Dakota Department of Corrections, April 2014). <http://doc.sd.gov/documents/about/publications/FY2012AnnualReport.pdf>.

⁹ The reported cost is the total per diem cost for 2012-2013 calculated by IDOC by dividing the average daily cost by the average daily population. Indiana Department of Correction, *Department of Correction Per Diem Report: Fiscal Year 2012-2013 Juvenile Facilities* (Indianapolis, IN: Indiana Department of Correction), accessed August 12, 2014. www.in.gov/idoc/files/PerDiem12_13_Juv.pdf.

¹⁰ Total average cost per day for Level 4 (high risk) placement, FY2013, *Idaho Department of Juvenile Corrections, Legislative Update 2014 Edition* (Boise, ID: Idaho Department of Juvenile Corrections: 2014). www.idjc.idaho.gov/wp-content/uploads/2014/01/Legislative-Update-FY14.pdf.

¹¹ For secure facilities in 2013, the daily cost per bed was \$214.12. Genesis Youth Center cost \$193.43 per bed. Locked detention cost \$165.94 per bed. Observation and assessment cost \$203.32. Non-residential services range from \$5 to \$150 per hour and residential services from \$35 to \$230 per day.

Division of Juvenile Justice Services, *2013 Annual Report* (Salt Lake City, UT: Department of Human Services), accessed August 18, 2014. <http://jjs.utah.gov/pdf/JJS%20FY%202013%20JJS%20Annual%20Report.pdf>.

¹² The FY 2013 per diem cost for secure care was \$244.30 and the annual cost per bed (per diem cost x 365 days) was \$89,170 (rounded). For the community residential program, the per diem cost was \$177.79 and the annual cost was \$64,893. Moderate care was \$184.76 and \$67,437, respectively.

Division of Youth Services, *Annual Report Fiscal Year 2013* (Jefferson City, MO: Missouri Department of Social Services), accessed August 18, 2014. <http://dss.mo.gov/re/pdf/dys/youth-services-annual-report-fy13.pdf>.

¹³ Regional Youth Detention Centers cost \$88,125 a year, or \$241.44 per day.

Joe Vignati, Assistant Deputy Commissioner, Georgia Department of Juvenile Justice, email message, July 28, 2014. Also see The Pew Charitable Trusts, *Georgia’s 2013 Juvenile Justice Reform: New Policies to Reduce Secure Confinement, Costs, and Recidivism* (Washington, DC: The Pew Charitable Trusts, 2013). www.pewtrusts.org/~media/legacy/uploadedfiles/pcs/content-level_pages/reports/Georgia20201320Juvenile20Justice20Reform20Summary20BriefJuly2013.pdf.

¹⁴ There are two facilities: the daily cost per inmate of the Kansas Juvenile Correctional Complex is \$250.50 and Larned Juvenile Correctional Facility costs \$228.78. Out-of-home placement is \$133.34 and probation costs \$16.04. \$242.55 is the average daily cost for FY 2013 for Juvenile Correctional Facility.

Annual Report Fiscal Year 2013 (Topeka, KS: Kansas Department of Corrections), accessed August 19, 2014. www.doc.ks.gov/publications/kdoc-annual-reports/2013/view.

¹⁵ Wyoming operates two secure post-adjudication placements. The Wyoming Girls’ School costs \$261 per day based on an operating capacity of 64 girls and the Wyoming Boys’ School costs \$222 per day based on an operating capacity of 100 boys. Rachel Campbell, Social Services Program Supervisor, State of Wyoming Department of Family Services, email message to author, September 30, 2014.

¹⁶ At the date of the correspondence, Washington institutions cost \$262.48 per day, and the annual cost was reported to be \$95,805. For group homes, the daily cost was reported to be \$230.98, and the annual costs were reported to be \$84,307. John Clayton, Assistant Secretary, Juvenile Justice and Rehabilitation Administration, email to author, August 5, 2014; Ken Moses, Budget Director, email to author, August 11, 2014.

¹⁷ At the date of the correspondence, the Oregon Youth Authority average cost per day is \$263 for a close custody bed and \$172 for a community residential program. Ann Snyder, Oregon Youth Authority, Communications Manager, email to the author, August 23, 2014.

¹⁸ Costs are as of the date of the correspondence. The reported costs are the average per diem and the annual cost for the Youth Development Center. The group home costs \$267 per day and \$97,455 annually and the detention center costs \$264 and \$96,360, respectively.

Stacy Floden, Director of Program Services, KY Department of Juvenile Justice, email message to author, August 20, 2014.

¹⁹ Minnesota operates two secure facilities. The cost per day per youth for Red Wing is \$287.23 as of September 2014. Minnesota Department of Corrections, *Per Diem Cost Report, MCF-Red Wing, Final Report – September 2014* (St. Paul, Minnesota, Minnesota Department of Corrections, September 2014).

²⁰ The reported number accounts for the FY 2012-13 state-operated commitment facility cost per day per youth. CP Department of Human Services also reported the state-operated detention cost (\$204.50); the cost for private residential (\$190.49); private residential state-owned facilities cost (\$163.38); and the case management/parole supervision cost (\$27.90); Jeanine Martinez, Director of Financial Services, Memorandum, “Daily Rates for Fiscal Year” (Colorado Department of Human Services, January 24, 2014).

²¹ Daily cost per youth in secure care, FY2014 actual costs, Arizona Department of Juvenile Corrections, *Five-Year Strategic Plan, FY2016 – FY2020* (Phoenix, AZ: Arizona Department of Juvenile Corrections, September 1, 2014). www.azdjic.gov/FactsNews/ADJICPublications/SP%202016-2020.pdf.

²² \$291 is the statutory rate calculated for July 1, 2014 to June 30, 2015. The rate is the per-person daily cost assessment to counties for care in a Type 1 juvenile correctional facility. The care for juveniles transferred from a juvenile correctional institution is also \$291, \$128 is the cost of departmental corrective sanctions services, and \$41 is for departmental aftercare services. Department of Corrections, *Agency Budget Request: 2013-2015 Biennium* (Madison, WI: Department of Corrections, 2012). <http://doc.wi.gov/Documents/Web/About/DataResearch/Budget/Agency%20Request%20-%20Final%20Document%20-%2009%2017%202012.pdf>.

²³ In FY2013-14, the cost per day per youth for the most expensive residential placement, Mountain View is \$301.29. Wilder YDC costs \$281.67 and Woodland Hills costs \$281.98. State of Tennessee, *The Budget: Fiscal Year 2014-2015* (Nashville, TN: State of Tennessee, 2014), accessed August 18, 2014. www.tn.gov/stateofthestate/files/2014/2015BudgetDocumentVol1.pdf.

²⁴ As of the date of the correspondence, \$111,000 is the cost per year to house one youth in Illinois Youth Centers operated by DJJ. Alka Nayyar, Communications Manager, State of Illinois, email message to author, August 15, 2014.

²⁵ Arkansas reported spending \$317.08 as the average cost per day per youth in 2013/14 to place a young person in a residential setting. Other costs reported per day include \$173.67 residential/Juvenile Treatment Center, \$143.33 for a residential/Juvenile Correctional Facility, \$77.92 for Juvenile Detention Centers, and \$74.67 for a specialty placement. Sheila Foster, Administrative Assistant to the Director of the Arkansas Division of Youth Service, email message to author, September 23, 2014.

²⁶ Lisa J. Bjergaard, Director for the Division of Juvenile Services, North Dakota, email message to the author, September 25, 2014.

²⁷ Nebraska operates two Youth Rehabilitation and Treatment Centers. In FY2013/14, YRTC-Geneva costs \$347.55 per girl per day and YRTC-Kearney costs \$271.90 per boy per day.

Division of Children and Family Services Office of Juvenile Services, *Youth Rehabilitation and Treatment Center-Kearney 2012-13 Annual Report* (Lincoln, NE: Nebraska Department of Health and Human Services), accessed August 18, 2014. http://dhhs.ne.gov/children_family_services/Documents/YRTCKAnnualReport.pdf. Division of Children and Family Services Office of Juvenile Services, *Youth Rehabilitation and Treatment Center-Geneva 2012-13 Annual Report* (Lincoln, NE: Nebraska Department of Health and Human Services), accessed October 14, 2014. http://dhhs.ne.gov/children_family_services/Documents/YRTC-GAnnualReport.pdf.

²⁸ Since Nevada State Juvenile Services placed new facility construction costs in the per diem rates in FY 2014-15, the FY 2015-16 costs which do not include new facility construction costs are, instead, used in this factsheet. The Nevada Youth Training Center (NYTC) is a 60-bed male youth facility located in Elko, Nevada, whose price per bed is projected to be \$356.44 per day in FY16. Other confinement options include the Caliente Youth Center (CYC), which consists of a 100-bed male facility and a 40-bed female facility located in Caliente, Nevada, has a projected cost per bed per day of \$172.04 in FY 16 and Red Rock Academy at Summit View (SV), Nevada’s only maximum security facility, which has a 96-bed capacity with 50 of those beds contracted with the State of Nevada Juvenile Services and has a projected cost per bed per day of \$326.28 in FY 2016. Steve McBride, Deputy Administrator of Juvenile Services, Nevada State Juvenile Justice Programs Office, email message to author to the Justice Policy Institute, August 14, 2014.

²⁹ \$437.11 is the cost per day per juvenile for FY14 of the state-operated facilities. Other placement options include post-adjudication facilities, (\$207.61, of which, \$171.64 are local costs, and \$35.97 are state costs), halfway houses (\$345.22), and assessment and orientation centers (\$101.13). Criminal Justice Uniform Cost Report: Fiscal Years 2012 to 2012 (Austin, TX: Texas Legislative Budget Board, 2015).

www.lbb.state.tx.us/Documents/Publications/Policy_Report/1440_Criminal_Juvenile_Justice_Uniform_Cost_Report.pdf

³⁰ West Virginia operates 10 out-of-home placements ranging in cost from \$233.48 per day (Robert Shell) to \$387.58 per day (Sam Perdue) in FY2014. West Virginia Public Safety Task Force, *Requested Follow-up Data Analyses* (Charleston, WV: West Virginia Division of Juvenile Services, 2014).

³¹ In FY2013, Ferris School, a state-operated training school, has the highest per diem cost at \$393.85. The other three secure facilities, cost \$257.93 (Mowlds Cottage), \$375.60 (Snowden Cottage), and \$383.02 (Grace Cottage) per youth per day. The state-operated detention facility has a per diem cost of \$495.65 and contract facilities range in cost from \$163.49 to \$613.68. Alison McGonigal, Deputy Director, Division of Youth Rehabilitative Services, Memo Re: Daily rates for fiscal year 2013, December 8, 2014.

³² The average direct care per capita cost is \$150,974 in FY2014. Virginia Department of Juvenile Justice, *Data Resource Guide, Fiscal Year 2014* (Richmond, VA: Virginia Department of Juvenile Justice, December 2014). www.djj.virginia.gov/pdf/AboutDJJ/DRG/FY2014_DRG.pdf

³³ As of the date of the correspondence, cost per day for Mississippi’s only state-operated. James V. Maccarone, Director, Division of Youth Services, email message to author, September 23, 2014.

³⁴ As of the date of the correspondence, costs per youth per day for a long-term residential facility were \$426, evaluation center is \$154, detention is \$242, the wilderness program is \$111, foster care is up to \$142, group homes are \$83.23, intensive placements are an average of \$180.46, and shelter homes are \$50. Brett M. Macgargle, Associate Deputy for Planning and Programs South Carolina Department of Juvenile Justice, email message to author, September 24, 2014.

³⁵ In FY2012-13, the most expensive facility, Chatham, cost \$159,751 per average daily population. Other facilities operating in FY2012-13 include C.A. Dillion (\$125,452), Dobbs (\$133,927), and Stonewall Jackson (\$157,851).

Frank L. Perry and W. David Guice, Memorandum, *Youth Development Annual Report* (North Carolina Department of Public Safety Adult Correction and Juvenile Justice, October 1, 2013). www.ncleg.net/documentsites/committees/JLOCJPS/Reports/FY%202013-14/DPS_Annual_Report_on_YDCs_2013_10_1.pdf.

³⁶ As of the date of correspondence, provider commitment was the most expensive post-adjudication placement per day per youth at \$473.49. State commitment costs \$460.09, while provider detention is \$489.63 and state detention is \$458.66. Gerry Wright, Director of Finance, Massachusetts Department of Youth Services, email message to author, November 7, 2014.

³⁷ The per diem costs from January 1, 2013 through September 30, 2013 for public facilities per day (FY13) range from \$266.16-\$475.22. The cost of \$475.22 accounts for the expenditures for the W.J. Maxey Boys Training School that serves 49 youth. DHS' *FY14 Out-of-State Placement Rates Quarter 3 Report* (2014) reports the per diem cost for private facilities on average (as of July 1, 2014) to be \$236.33. Susan Kangas, Chief Financial Officer, Michigan Department of Human Services, *FY13 Public Placement Rates Report*, Report to the Michigan State Senate and Michigan House of Representatives, February 13, 2014 and Susan Kangas, Chief Financial Officer, Michigan Department of Human Services, *2014 DHS FY14 Out-of-State Placement Rates Quarter 3 Report*, Report to the Michigan State Senate and Michigan House of Representatives, July 8, 2014.

³⁸ In FY2012, the most expensive placement option, Riverside Youth Correctional Facility was \$481.67 per youth per day, including administrative costs. Pine Hills cost \$335.25 and the Youth Transition Centers cost \$369.48. Juvenile Parole was \$151.38 per day in FY2012. Montana Department of Corrections, *2013 Biennial Report* (Helena, MT: Montana Department of Corrections, 2012), accessed August 19, 2014. www.cor.mt.gov/content/Resources/Reports/2013BiennialReport.pdf.

³⁹ The Albuquerque Boys' Center, the most expensive of the eight facilities operated by New Mexico in FY2013 is \$487.87 per youth per day. Other facility costs per youth per day: Youth Diagnostic & Development Center (\$451.36), John Paul Taylor Center (\$416.55), Camino Nuevo Youth Center (\$424.76), Eagle Nest Reintegration Center (\$394.08), Carlsbad Community Reintegration Center (\$344.58), Albuquerque Reintegration Center (\$320.45), and the San Juan County Detention Center (\$231.01). Children, Youth, and Families Department – Juvenile Justice Services, *FY 2013 Cost Per Client – Facilities* (Santa Fe, NM: Children, Youth, and Families Department, October 11, 2012).

⁴⁰ The FY 2013 average annual cost per youth for Rhode Island's only training school was \$186,381 and it assumes an average daily placement of 110. The cost per youth increased from the FY 2012 average cost of \$174,129 because of fixed teacher costs. Department of Children, Youth and Families, Staff Presentation, "FY 2013 Revised & FY 2014 Operating Budgets; FY 2014 - FY 2018 Capital Budget," March 28, 2013, accessed August 20, 2014. <http://webservice.rilin.state.ri.us/housefinance/bnp/2013/DCYF%20FY%202014.pdf>.

⁴¹ Budget estimates for FY2015 for institutional operations is \$537.35 and juvenile community programs is \$302.97. The average cost of detention in New Jersey counties is \$230 per day. Dawn M. Richardson, Administrative Assistant to the Executive Director, Juvenile Justice Commission, email correspondence October 9, 2014.

⁴² For 2013, \$199,320 was the average cost of a bed for one year at the Hawaii Youth Correctional Facility (HYCF). Hawaii Juvenile Justice Working Group, *Final Report* (Honolulu: HI, Governor of the State of Hawaii, December 13, 2013). <http://governor.hawaii.gov/wp-content/uploads/2013/12/JJRI-Working-Group-Final-Report-Final.pdf>.

⁴³ The FY13 average per diem cost is \$554.80. Ohio Department of Youth Services, "Ohio Department of Youth Services: Factsheet," July 2014. www.dys.ohio.gov/DNN/LinkClick.aspx?fileticket=v1BXaq1KVEM%3d&tabid=117&mid=885.

⁴⁴ New Hampshire's most expensive facility is the Sununu Youth Services Center's. The daily rate is \$588 as of the date of correspondence. The per diem includes maintenance costs for 156 acres of the property for 12 buildings, some of which are preserved at the request of the local Historical Society. The cost of preservation is included in the per diem. Anastasiya Vanyukevych, Senior Data Manager, New Hampshire Department of Youth and Families, email to author, October 10, 2014.

⁴⁵ The Connecticut Juvenile Training School's cost per day is \$607.41 as of September 30, 2014. Other out-of-home placement options include Residential Treatment Centers (weighted average of \$481.17), group home (\$451.07), substance abuse treatment facility (\$123.33), and multidimensional treatment foster care (\$99.60). Gary Kleeblatt, Communications Director, Connecticut Department of Children and Families, email to author, November 4, 2014.

⁴⁶ As of the date of the correspondence, Vermont operates one secure facility, Woodside, that is funded with Medicaid funds, includes both adjudicated and pre-adjudicated youth and costs \$615 per day to operate. Jay Simons, Woodside Director, Department for Children and Families, email message to author, September 30, 2014.

⁴⁷ In FY2013, the average daily per capita cost for the most expensive placement option, Mountain View Youth Development Center is \$616.33. The other placement option, Long Creek Youth Development Center is \$416.62. Average daily per capita cost, 2013, is \$488.77; Maine Department of Corrections, *Per Capita Costs – General Fund – Normalized, Fiscal Year Ended June 30, 2013* (Augusta, ME: Maine Department of Corrections, 2013).

⁴⁸ The actual per capita cost for juvenile justice facilities in 2013-14 was \$246,210 (\$674.55 per day). The estimated cost for 2014-15 is \$267,647 (\$733.28) and the proposed budget for 2015-16 is \$255,401 (\$699.73). Department of Finance, *Governor's Budget. (Enacted). Section. 5225 Department of Corrections and Rehabilitation*, 2015. www.ebudget.ca.gov/2015-16/pdf/GovernorsBudget/5210/5225.pdf.

⁴⁹ \$761 is the FY2011 average daily cost per youth for the New Beginnings Youth Development Center. The average daily cost per youth for residential treatment centers is \$294, \$289 for therapeutic family homes, \$274 for group homes, \$232 for independent living programs, and \$228 for extended family homes. The City's detention center is \$522 per youth per day and shelter homes are \$253. D.C. Department of Youth Rehabilitation Services, *Annual Performance Report Fiscal Year 2011* (Washington, DC: Department of Youth

Rehabilitation Services, 2012).

<http://dyrs.dc.gov/sites/default/files/dc/sites/dyrs/publication/attachments/2011%20DYRS%20Annual%20Performance%20Report.pdf>.

⁵⁰ In FY 2013, Hickey has the highest per diem cost at \$809 and \$295,178 for the average annual cost. The other 11 facilities range in cost from \$257 (Green Ridge) to \$705 (Carter). The average annual cost for all state-operated facilities in FY13 is \$341 or \$124,443. Baltimore City costs \$568 or annually, \$207,726.

Data Resource Guide: Fiscal Year 2013 (Baltimore, MD: Maryland Department of Juvenile Services, 2013).

http://djs.maryland.gov/drg/Full_DRG_With_Pullouts_2013.pdf.

⁵¹ \$966.20 is the Section 529 per diem rate for non-community based residential services for the interim calendar year 2011. Under Section 529 in 2011, the per diem rate for secure residential services was \$659.76, limited secure residential services cost \$835.60, family foster care had a per diem cost of \$232.40, and evening reporting centers cost \$407.50. Administration, Administrative Directive: "Per Diem Chargeback Rates for OCFS-Operated Facilities and Programs –Interim Calendar Year (CY) 2011 Rates for January 1, 2011, through December 31, 2011" (Rensselaer, NY: New York State Office of Children and Family Services, February 3, 2012. [http://ocfs.ny.gov/main/policies/external/OCFS_2012/ADMs/12-OCFS-ADM-02%20Per%20Diem%20Chargeback%20Rates%20for%20OCFS-Operated%20Facilities%20and%20Programs%20%20Interim%20Calendar%20Year%20\(CY\)%202011%20Rates%20for%201-1-11%20through%2012-31-11.doc](http://ocfs.ny.gov/main/policies/external/OCFS_2012/ADMs/12-OCFS-ADM-02%20Per%20Diem%20Chargeback%20Rates%20for%20OCFS-Operated%20Facilities%20and%20Programs%20%20Interim%20Calendar%20Year%20(CY)%202011%20Rates%20for%201-1-11%20through%2012-31-11.doc).